3		Regular Board Meeting
4		Monday, April 25 2016, 3:45 p.m.
5		Board Room - Blake Hall/SCA Building
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7		A regular meeting of the Flathead Valley Community College Board of Trustees convened at
8	3:45 p	o.m., Monday, March 21, 2016, in the Board Room of Blake Hall/SCA 140/144.
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10	I.	CALL TO ORDER AND ROLL CALL
11		Chairperson Shannon Lund called the meeting to order at 3:45 p.m. The following Board
12	memb	pers were in attendance:
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14		Thomas Harding Kelly Stimpson
15		Callie Langohr Mark Holston
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17		Also present were President Jane Karas and Monica Settles, Clerk of the District. Trustees
18	Jerem	y Presta and Tom McElwain were absent with prior Board approval.
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20	II.	PUBLIC COMMENT-None
21	***	CONCENTE METAL CONTON
22	III.	CONSENT ITEMS - ACTION
23		A. Approval of the minutes of the Board of Trustees meeting on March 21, 2016 and
24		the Special Board Conference Call on April 1, 2016.
25		B. Recommendation that the Board of Trustees accept the Monthly Human Resources
26		Report as submitted.
27		C. Next regular Board of Trustees meeting – May 23, 2016
28	Tri .	
29		as Harding moved that the Board of Trustees approve ITEMS A, B, & C Under Section II,
30		ent Agenda-Action. Mark Holston seconded the motion. The motion carried unanimously
31	with I	ive (5) "yes" votes.
32	TX7	COMMENTS
33	IV.	
34 35		A. Students 1. Student Activities Penert
36	Stude	1. Student Activities Report nt Body President, Dylan Moll, presented the Board with the Student Activities Report.
37	Stude	FVCC Student Coalition for Political Awareness – This is a new group that would like
38	•	to bring together students who share an interest in social and economic issues that affect
39		our political system. Their goal is to inspire students to become active in discussing
40		politics and current issues. They have been hosting informational tables and providing
41		voter registration cards. Lowell Jaeger has stepped up to be the advisor.
42	•	Appreciating Individuality, Challenges and Excellence (AICE) – AICE hosted a
43	•	LOL! event with stand-up comedians Michael Beers & Nina G on March 22. The
44		disabilities support group is busy planning for a Real Life Fair scheduled to take place on
45		May 9, 2016.
46	•	Global friends – Global Friends hosted a Brazilian Film & Culture Night on April 13,
47	J	2016. The Brazilian-British adventure drama, "Trash" was viewed, and discussion was

facilitated by visiting Fulbright Anderson Viana de Carvalho, Jr. from Brazil.

• Gay/Straight Alliance – GSA has been hosting weekly meetings and created a display

FLATHEAD VALLEY COMMUNITY COLLEGE

BOARD OF TRUSTEES

- board in Blake Hall regarding LBGT and Bullying for the month of April. Also, they observed Day of Silence on April 15th by hosting an information table and cookies.
- Intramurals Campus Rec & Intramurals continues to provide students with activities such as basketball, flag football, ultimate Frisbee bowling and laser tag. With the nice weather students are utilizing Frisbees, tennis racquets and basketballs from the free equipment check out program. The last event of the year for Campus Rec and Intramurals will be the Softball Smash. This students vs. faculty softball game will be a fun family friendly event including a BBQ.
- Logger Sports FVCC's Logger Sports team hosted the 2016 Stumpjumper Days on April 9, taking second place in the competition to Northern Arizona University. The allday competition featured 12 different men's and women's events, including the Axe Throw and the Choker Race.
- **Phi Theta Kappa** Three students attended the Greater Northwest Region Phi Theta Kappa Conference in Tacoma, WA on March 18-20. They returned home with the following regional awards:

Five Star Chapter Award

3rd Place for their Honors in Action project

3rd Place for Distinguished Chapter

2nd Place for Honors in Action Distinguished Theme

1st Place New Advisor Award for Wendy Jeschke

Lisa Bell was the recipient of the Joan Fedor Scholarship

Four members also attended Nerdnation 2016 in Washington, DC on April 6-8. Their breakout session presentation, College Completion: Using Technology to Engage Students was a success! Here's the link to the YouTube video:

https://www.youtube.com/watch?v=cN3jlABYOpA. On April 5, 2016 Phi Theta Kappa officers held an open house for all students interested in joining PTK. The Spring PTK Induction Ceremony was held on April 14, 2016 with 28 new inductees.

- Student Engagement/Service Learning The Student Engagement Office and Service Learning office has been busy assisting students with service learning and student organization needs. This past month they finished up a successful Senior Institute with 14 volunteers completing over 110 hours of service. On the last Friday of every month students volunteer at the Community Kitchen completing 22 hours so far. A very successful Red Cross Blood Drive was held on March 24.
- **Student Government** Student Government officers have hosted a couple more Food for Thought tables and continue to collect input from the student body. They will be working with Jessica Hopkins to start creating a 5 year strategic plan for Student Government. They are currently recruiting students for their upcoming elections on May 4, as well as planning for their end of the year event.
- **S.W.A.T.** (Computer Club) This group hosts weekly meetings with 10-12 students in attendance. During this time they have been learning game design using the Unity gaming platform. In addition, they host a League of Legends gaming event every Friday evening, as well as a FVCC Community IT Help Desk once a month.
- The Tobacco Prevention Task Force The Task Force has been focusing on dispersing educational materials on campus and reviewing policies. They are currently recruiting for 2-3 new student members for 2016-17. The Tobacco Use and Attitudes Survey (TAUS) will be circulated to all students via Eagle Mail by April 27.
- **The Veterans Association** The Veterans' Association has met every Wednesday for the last 6 weeks at 4:00 p.m. The Association now has a full complement of 5 elected

officers. The Association planned for and will hold a "Brainstorming Party" (for all students to help vets re-design the Vet Center) Wednesday, April 20.

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B. Faculty and Staff

1. Faculty Activities Report

The faculty presented the Board with a written report for review.

• **Dr. Robert Bauer**, Associate Professor of History, invited planetary astronomer Dr. David Mitchell into his classroom to talk about discovering planets outside the earth's solar system and to discuss the science of planetary exploration.

• **Jim Boger**, Associate Professor of Physics, hit a home run three times this month.

Output Home Run #1: pH-Meter Project

Physics, Chemistry and Occupational Trades have cooperatively worked with several students in the past year on projects and some success from that effort is emerging. William Pardis, an Engineering student has successfully designed, constructed and programmed a spectro-photometric pH meter. The device which is currently under test in the Chemistry lab was designed following chemistry developed at the University of Montana. William designed the housing for the unit on Solidworks and printed the device on OT's 3D printer. He then wired up the LED light sources and detector and controlled them using a microcontroller, programmed in C. The device communicates directly to an Android phone through a Bluetooth module. This particular innovation was above and beyond anything seen in the published work, making the instrument particularly unique with new capabilities. Finally, the net cost of the device has been estimated at a stunning value of \$21.00 in basic parts. The project was presented at the MSGC symposium on Undergraduate Research and will travel to Mo'rea in May to be used in field trials. Further, it has caught the attention of an Intel executive who showcased it in a talk they presented to an international group of university educators.

Home Run #2: Polarimeter and a Bunch of New Optics Equipment
In other news, the 4-channel imaging polarimeter has been rebuilt and data will be shared with Montana State University as part of the Nano-structured polarization optics for remote sensing grant. One student is currently working on the polarimeter which again utilizes the OT facilities for design and printing parts for the device. Also, on that grant nearly \$12,000 of optical equipment for the Physics lab has been ordered. The new equipment is to be used in physics labs and in student projects concerning electro-optics.

Output Home Run #3: HS Polarization Photo Contest

Finally, a high school polarization photo contest is being run by FVCC Physics and MSU Electrical Engineering in which the top prize is a trip to the Kennedy Space Center in Fall. Posters have been distributed to area High Schools and visits to the schools are being scheduled. FVCC physics students visited Columbia Falls high school in March. As part of that effort, FVCC students are presenting at the annual Astronomy Days in April, which is at the Museum of the Rockies in Bozeman.

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• **Dave Dorsett**, Professor of Surveying, reports that **Ms. Jane Eby**, Adjunct Instructor of Surveying, has been named as Montana's Outstanding Surveyor for 2015 by the Montana Association of Registered Land Surveyors. This award was in recognition for her dedicated service over the past six years on the Montana Licensing Board. Ms. Eby is a

- graduate of the FVCC Surveying program, and has taught for FVCC for the past 21 years. She is licensed as both a professional surveyor and as a professional engineer in the state of Montana.
 - **Dr. Heather Estrada**, Assistant Professor and Program Director, Agriculture, along with FVCC Campus Farm Manager **Julian Cunningham**, gave a tour of the campus farm to attendees of the 2016 Montana Governor's Conference on Tourism and Recreation. The tour was followed by a panel discussion on agri-tourism and the farm-to-table movement in Montana. Also included in the tour was a showcase of the farm-to-table efforts on the campus farm, including the 40 acre share Community Supported Agriculture (CSA) program, the farm's produce sales to the Eagle's Nest and the Culinary Arts Program here at FVCC. Also highlighted during the tour was the farm's season-extension infrastructure, the high-antioxidant fruit study being conducted in partnership with Montana State University, and the new brewing facility.
 - **James Goudy**, Assistant Professor of Computer Science and Web Technology, is having his students build robots in the C++ class.
 - **Susan Guthrie**, Assistant Professor of Art, is really pumped up about the FVCC Semester Abroad program in Italy. Professor Guthrie submitted a one-page report on her experiences abroad
 - **Dr. David Long**, Assistant Professor of Chemistry, along with FVCC student **William Pardis**, attended the spring meeting of The American Chemical Society in Helena. William presented his research entitled "Building an Indicator-Based pH Measuring Device for Field Use" while Dr. Long presented a talk entitled "Undergraduate Research as Pedagogy: Global Chemistry for a Global Perspective."
 - **Dr. Mirabai McCarthy**, Associate Professor of Plant Biology, along with FVCC's **Dr. Ruth Wrightsman**, Associate Professor of Biology, were awarded a grant through MSU's Idea Network of Biomedical Research Excellence (INBRE) to continue their research with undergraduates on testing local plant and lichen species for their antibiotic potential.

Also, three of Mirabai's undergraduate researchers received an ARES award through the Montana Space Grant Consortium (MSGC) to continue work on their research projects this semester and one of her students was awarded a paid summer internship through MSGC's launch program to expand on his current research. Dr. McCarthy will be taking these students to Bozeman to present their research at the MSGC conference.

The FVCC students and the titles of their research projects are:

Antibiotic Potential of Various Moss and Lichen Species, Solange Martin,

Utilization of Local Tree and Mushroom Species as a Source for Bioremediation, Erin Henry, and Molecular Systematics of the Moonwort Ferns, by Greg Durling.

- **Dr. Amatzya Mezahav**, Associate Professor of Sociology, was elected to the Pacific Sociological Association's Committee on Community Colleges. Dr. Mezahav is charged with outreach to rural community colleges in the Northwest region.
- **Nicole Sanford**, Instructor of Music, reports that goings-on in the Music Department include:
 - Both of FVCC's choral ensembles performed at the April 7th Foundation dinner "New

York New York."

The Music Department added a new student concert to their Concert Series list for this semester. This concert will feature compositions created by FVCC's Music Technology and Composition students and is on Tuesday, May 10th at 7 pm in the FVCC Theatre. There are now seven concerts in the Music Department's Concert Series list. Four are student concerts and three are faculty/guest artist concerts. These concerts are extremely educational to student learning and Nicole reports that more and more students are participating and attending these on-campus concerts. The community involvement and attendance at each concert has continually grown over the last two semesters from 30 to 170 attendees.

The Elementary Music Education class learned this week how to use instruments to incorporate science, history, art, and culture into the general elementary classroom.

C. Monthly Reports

1. Executive Staff Activities Report

The Board of Trustees thanked the Executive Staff for their informative reports. Trustees noted all the hard work faculty and staff do every day to continue to make FVCC an amazing place for students.

D. Commissioner of Higher Education Report

John Cech, Deputy Commissioner, Academic and Student Affairs, presented the Board with a written report. Between March 31 and April 6 Dr. John Cech, Commissioner Clayton Christian and AIMA Director Angela McLean traveled to six of Montana's seven Tribal Colleges to meet with college Presidents, their administrative teams and on a couple of visits, their students. The conversations were engaging and forward thinking around student learning and success. The most common themes of discussion included: 1) Common Course Numbering; 2) National Student Data Clearinghouse; and 3) Tribal College Work with Complete College America around Math Pathways. The OCHE team is now working with Little Big Horn College President on follow up with each of the Tribal College Presidents at their May meeting on these respective pieces.

There was significant conversation with several of our Tribal Colleges around 2+2's. Fort Peck Community College noted that since the early 2000's they, in partnership with MSU-N have graduated over 100 teachers. This was a powerful as we visit about growing the educator pipeline and also providing opportunities for our American Indian students to graduate in fields that allow a student to return home.

Another common theme was the need for a "meeting space" for our American Indian students on campus. Conversation here focused on a comfortable, relaxing space that allowed for support, comraderie and even the ability to heat up lunch in the microwave. This theme was echoed by our students when they met at Montana State University for the Inaugural American Indian Scholars Orientation.

On April 12, the Scholars orientation took place at Montana State University. Richard White of MSU welcomed students to the campus. Dr. Walter Fleming also welcomed the students and thanked them for their leadership. He also spoke to the evolution of American Indian Studies in the MUS as well as the evolution of IEfA across Montana. Dr. Caires also MSU spoke to the history of student activism on American campuses and how major changes have occurred as a result of student involvement. He challenged the students through this effort to create the change they want to see. Additionally, AIMA Director McLean spoke with students about the "why" behind the importance of their work and shared key data points.

Both the Tribal College Tour and the American Indian Scholars Orientation were important steps in beginning to reach the goals set out for the Commissioner's American Indian and Minority Achievement Advisory Council which just convened for its second time this year.

Student Success: Western Regional Honors Conference

V. COLLEGE ISSUES

Christina Relyea, Associate Professor, Natural Resources and two students who attended the Western Regional Honors Conference updated the Board on their experiences at the conference. Professor Relyea noted that seven students and two faculty members traveled to the recent Western Regional Honors Conference where 53 two-year and four-year schools participated. Students Ben Laster and Matthew Hovey shared with the Board their experience at the Western Regional Honors Conference. Both students thanked the Board and Administration for their support of the Scholars Program at FVCC and for sending students to the honors conference. Both students shared that they have learned more in their scholar's classes and by participating in the honors conference than they would have learned by not participating.

B. Deletion of Health Information Technology Implementation and Maintenance Specialist Certificate, Medical Transcription Certificate of Applied Science, Business Administration Certificate of Applied Science, Marketing/Sales Specialist Certificate of Applied Science and Business Innovation and Development Certificate of Applied Science.

On April 8, 2016, the Curriculum Committee approved the deletion of the Health Information Technology Implementation and Maintenance Specialist Certificate, Medical Transcription, Certificate of Applied Science, Business Administration, Certificate of Applied Science, Marketing/Sales Specialist, Certificate of Applied Science and the Business Innovation and Development, Certificate of Applied Science. It is recommended that the Board approve the deletion Health Information Technology Implementation and Maintenance Specialist Certificate, Medical Transcription, Certificate of Applied Science, Business Administration, Certificate of Applied Science, Marketing/Sales Specialist, Certificate of Applied Science and Business Innovation and Development Certificate of Applied Science. President Karas did note that these particular programs were recommended for deletion based on an industry shift in these areas and this would allow the best utilization of college resources. Thomas Harding moved that the Board approve the deletion of the Health Information Technology Implementation and Maintenance Specialist Certificate, Medical Transcription, Certificate of Applied Science, Business Administration, Certificate of Applied Science, Marketing/Sales Specialist, Certificate of Applied Science and the Business Innovation and Development, Certificate of Applied Science. Trustee Callie Langohr seconded the motion. With no further discussion, Mark Holston called for the question. The motion carried unanimously with five (5) "yes" votes.

C. Title Change of Goldsmithing and Jewelry Arts, AAS to Goldsmithing and 3D Jewelry Design, AAS

The Curriculum Committee voted at their April 8, 2016, meeting to change the title of the Goldsmithing and Jewelry Arts, Associate of Applied Science to Goldsmithing and 3D Jewelry Design, Associate of Applied Science. It is recommended that the Board approve the title change as presented. Trustee Kelly Stimpson moved that the Board approve the title change of Goldsmithing and Jewelry Arts, Associate of Applied Science to Goldsmithing and 3D Jewelry Design, Associate of Applied Science. Mark Holston seconded the motion. The motion passed unanimously with five (5) "yes" votes.

D. Title Change of 3D Jewelry Design and Production to Goldsmithing and 3D Jewelry Design, Certificate of Applied Science

The Curriculum Committee voted at their April 8, 2016, meeting to change the title of the 3D Jewelry Design and Production to Goldsmithing and 3D Jewelry Design, Certificate of Applied Science. President Karas noted that this change will provide consistency within this program and provide a stackable credential. Thomas Harding moved that the Board approve the title change of the 3D Jewelry Design and Production to Goldsmithing and 3D Jewelry Design, Certificate of Applied Science. Kelly Stimpson seconded the motion. With no further question, Trustee Thomas Harding called for the question. The motion passed unanimously with five (5) "yes" votes.

E. Support Professional, Certificate of Applied Science

At its April 8, 2016, meeting the Curriculum Committee voted to add a Support Professional Certificate of Applied Science option to the existing Support Professional, AAS program. President Karas noted that this is being recommended to meet the needs of the community and was a request from industry leaders. <u>Trustee Thomas Harding moved that the Board approve adding a Support Professional Certificate of Applied Science option to the existing Support Professional, AAS program. Trustee Mark Holston seconded the motion. With no further discussion, <u>Thomas Harding called for the question</u>. <u>The motion passed unanimously</u> with five (5) "yes" votes.</u>

F. Add Two Options to the Support Professional, AAS: Computer/Web Marketing Option and Management Option

At its April 8, 2016 meeting, the Curriculum Committee voted to add two options to the existing Support Professional Associate of Applied Science degree, Computer/Web Marketing option and a Management option. President Karas noted that this was in response to meet the interest and need of Business and Industry. <u>Trustee Kelly Stimpson moved that the Board approve adding two options to the existing Support Professional Associate of Applied Science degree, Computer/Web Marketing option and a Management option. <u>Trustee Thomas Harding seconded the motion</u>. With no further discussion, <u>Trustee Harding called for the question</u>. The motion passed unanimously with five (5) "yes" votes.</u>

G. Add Two Certificates, a Certificate of Applied Science and an Associate of Applied Science Certificate to the existing Industrial Maintenance CT Program

At its April 8, 2016, meeting, the Curriculum Committee voted to add two certificates (Tier III and Tier IV certificates), a Certificate of Applied Science and an Associates of Applied Science certificate to the existing Certificate program in Industrial Maintenance.

Trustee Thomas Harding moved that the Board approve the addition of a Certificate of Applied Science and an Associate of Applied Science Certificate to the existing Industrial Maintenance Certificate program. Kelly Stimpson seconded the motion. With no further discussion, the motion carried unanimously with five (5) "yes" votes.

H. Change HVAC, Certificate of Applied Science to HVAC, Certificate

At its April 8, 2016 meeting, the Curriculum Committee voted to change the HVAC Certificate of Applied Science to a Certificate. It was noted that this change is being recommended to meet the request of the community and it will allow students to enter the workforce sooner than previously was allowed. <u>Trustee Thomas Harding moved that the Board</u> approve the change of the HVAC Certificate of Applied Science to a Certificate. Kelly Stimpson

seconded the motion. With no further discussion, <u>Thomas Harding called for the question</u>. <u>The motion passed unanimously with five (5) "yes" votes.</u>

I. Change the Heavy Equipment Operator Certificate of Applied Science to Heavy Equipment Operator Certificate

At its April 8, 2016 meeting, the Curriculum Committee voted to change the Heavy Equipment Operator Certificate of Applied Science to a Certificate. It was noted that the difference in the program is an omission of a math class that is no longer needed for the program as the subject matter from the omitted math class is absorbed through material in existing classes required for the program. Trustee Kelly Stimpson moved that the Board approve the change of the Heavy Equipment Operator Certificate of Applied Science to Heavy Equipment Operator Certificate. Mark Holston seconded the motion. With no further discussion, the motion passed unanimously with five (5) "yes" votes.

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J. Finance and Audit Committee Report

17 18 The Finance and Audit Committee met prior to the Board meeting. Trustee Harding reported that the committee received the quarterly budget review and the tuition and fee considerations for FY17 from Chuck Jensen, Vice President of Administration and Finance.

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K. Tuition and Fee Consideration for FY17

At its April meeting, the Budget Committee recommended tuition rate increases of \$2.40 per credit for all residency categories to a recommended tuition of, \$105.00 per credit for in-district students; \$154.00 per credit for out-of-district students; and \$360.00 per credit for out-of-state residents. In addition, the Budget Committee recommended a \$.60 per credit increase as a standard inflationary increase in fees. Second, based upon a request by students, the committee reviewed options to eliminate the current \$30 per credit distance education fee charged for on-line courses. Based upon this review, the committee recommends lowering the fee to \$15 per credit and increasing the mandatory technology fee by \$2.30 per credit beginning Fall Semester 2016 and lowering the fee to \$0 and increasing the technology fee by and additional \$2.30 Fall Semester 2017. This elimination of the distance fee and related increase in the technology fee is revenue neutral. President Karas noted that the proposed increase was presented to students through a student forum in which three students attended and none spoke against the increase. The college also sent emails to all students announcing the recommendation and only one student responded, expressing support for the increase but questioned whether the fee increases were necessary. President Karas stated that she supports the Budget Committees recommendation and would also recommend the Board approve the tuition increases as proposed. Mark Holston moved that the Board approve tuition rate increases of \$2.40 per credit for all residency categories to a recommended tuition of, \$105.00 per credit for in-district students; \$154.00 per credit for out-of-district students; and \$360.00 per credit for out-of-state residents along with a \$.60 per credit increase in fees, and to eliminate the \$30 per credit distance education fee by lower the fee to \$15 per credit and increasing the mandatory technology fee by \$2.30 per credit beginning Fall Semester 2016 and lowering the fee to \$0 and increasing the technology fee by and additional \$2.30 Fall Semester 2017. Thomas Harding seconded the motion. Upon further discussion, Trustee Harding noted that even with the increase, FVCC tuition and fees fall in the middle of the pack compared to other colleges and universities in the state. Trustee Harding noted that the Board continues to be consistent with its tuition and fee increases by approving small increases over time as opposed to large and sudden increases every five years. Trustee Holston noted that none of the Trustees likes increasing tuition but understands that it needs to happen. Trustee Holston noted that students support the

increase or no one opposed it and FVCC always finds a way to help those students who find the increase a hardship or barrier to attending school. With no further discussion, <u>Trustee Harding</u> called for the question. The motion passed unanimously with five (5) "yes" votes

L. Quarterly Budget Report

The Board was presented with the quarterly budget report ending March 31, 2016. President Karas and Chuck Jensen, Vice President of Administration and Finance, reported that expenses are on track with projections and some contingency for the final quarter remains.

M. Trustees Events Calendar

President Karas reviewed the Trustees events calendar and noted that Commencement will be held on May 20, and encouraged all Trustees to attend. The next Board of Trustees meeting is scheduled for Monday, May 23 and a date will be scheduled for a Board Retreat sometime in June. The President's Dinner is scheduled for Tuesday, May 17 and the Board of Regents meeting will be held in Havre May 18-20.

N. President's Update

President Karas updated the Board on several items:

- President Karas reported that the design phase of student housing continues. The student housing committee continues to work with CTA and hopes to have bid documents out by the end of June and break ground on the project by the end of July.
- Phi Theta Kappa held an induction ceremony on April 14.
- Vice President Brad Eldredge and President Karas presented at the recent American Association of Community Colleges (AACC) Annual Conference. The presentation focused on the use of data in fundraising efforts.
- The April 7, New York, New York Festival of Flavors Kick-Off Event was a great success with approximately 200 people attending.
- The three community college Presidents presented before the Education and Local Government Interim Committee on April 6, in Helena. The colleges were invited to present at the meeting by the committee chair, Representative Donald Jones of Billings. All three Presidents were able to share what each college does for its local community and the state.

VI. EXECUTIVE SESSION

A. President's Annual Performance Evaluation

Chairperson Lund announced the Board would go into Executive Session to discuss the evaluation of the President and it was determined that the demand of individual privacy clearly exceeded the merits of public disclosure and therefore she would close the meeting. The meeting was closed at 4:33 p.m. The meeting was reconvened at 5:05 p.m. at which time Chairperson Lund moved to adjourn.

VII. ADJOURNMENT

With no further discussion, the meeting was adjourned at 5:05 p.m.

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1	Shannon Lund, Chairperson of the Board
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4	Mark Holston, Secretary to the Board
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